

development of the maintenance program, although C.M. may not be prescribed as the primary maintenance process in these cases.

- (c) Effective application of statistical reliability methods is usually considered to require a fleet of 5 or more aircraft, although this number may vary according to aircraft type and utilization. To accommodate the needs of smaller operators, participation in joint reliability programs may be approved.

4. BACKGROUND

- (a) The first generation of formal air carrier maintenance programs was based on the belief that each part of an aircraft required periodic overhaul.

Times between component overhaul were strictly controlled, and the entire aircraft was periodically disassembled, overhauled, and reassembled, in an effort to maintain the highest level of safety. This was the origin of the process referred to as "hard-time".

- (b) As experience was gained, it became apparent that some components did not require overhaul on a fixed time basis. Consequently, a second process evolved, referred to as "on-condition". This designation was assigned to components, the condition of which could be determined by visual inspection, measurement, testing or other means which did not involve disassembly or overhaul.

- (c) New methods of maintenance control were developed, which were oriented towards the assessment of mechanical performance rather than the prediction of failure. These methods were collectively known as "reliability control" because their major emphasis was upon maintaining failure rates below a predetermined value; i.e., the achievement of an acceptable level of reliability. The analytical nature of reliability control also disclosed the existence of aircraft components and systems that did not fit either the hard-time or on-condition process categories. This led to the recognition of a third process category in which no maintenance tasks need be specified; instead, current performance is monitored and analyzed to indicate the need for maintenance program amendment. This process, entitled "condition monitoring", was first recognized in the decision logic

of the initial maintenance steering group document MSG-1 and was applied to Boeing 747 aircraft.

- (d) The experience gained with MSG-1 was used to update its decision logic and create a more universal document for application to other aircraft or powerplants. This document was designated MSG-2. When applied to a particular aircraft type, the MSG-2 logic results in a list of "maintenance significant items" (MSI's), to each of which is assigned one or more of the three process categories described above.

- (e) After more than a decade of MSG-2 use, experience indicated that a further update was appropriate. As a result, a new industry task force developed MSG-3, which uses the basic philosophies of MSG-1 and MSG-2, but prescribes a different approach in the assignment of maintenance requirements. In lieu of process categories, MSG-3 identifies maintenance tasks. The development of this task oriented decision logic came about, partly in response to the misunderstanding which had been experienced with the terms on-condition and condition monitoring, and partly due to the realization that the reliability monitoring (on a unit basis) of items having only benign failure modes was an economic, rather than a safety requirement. Detailed explanations of the MSG-2 and MSG-3 analysis methods may be found in AMA 571.101/3 (Maintenance review boards).

Although primarily intended for the initial development of inspection programs for new aircraft, these methods may also be used, in conjunction with service experience, to modify the programs of earlier aircraft.

- (f) The processes, tasks and intervals arrived at by the use of MSG-1, -2 or -3, or, in the case of earlier aircraft, by the manufacturers' subjective analyses, are used by the operator as the basis of his initial maintenance program. Subsequent amendments to that program must be consistent with the initial logic used, and will be based upon the operators experience with the aircraft type. The means by which that experience is analyzed, quantified, and used to indicate required changes, are collectively known as the operator's "reliability program". Over a period of time the changes implemented as a result of a reliability program can be significant. An example of how the "B" check intervals of a first generation jet aircraft have grown by the use of reliability monitoring may be found on page 19.

5. RELIABILITY PROGRAM FORMAT

- (a) An air carrier reliability program should be tailored to meet the special requirements of the particular operator, and should take into account his operational and environmental circumstances, organizational structure, record keeping system, etc. The scope of each operator's reliability program will be defined in his maintenance control manual. All or part of an operator's maintenance program may be controlled by use of reliability methods, and a typical program may include segments devoted to systems, components, powerplants and structures. All segments of the program may use identical methods, or each may be handled individually. A reliability program may encompass a select group of items without affecting other controls for the remaining items.
- (b) Statistical type programs may be used wherever the frequency of events being monitored is sufficient. This type of program enables the use of alert rates which may be shown on graphic charts (or equivalent displays) to identify areas where corrective action may be needed. Where the frequency of events is too low to provide valid statistical data, sampling inspection and defect analysis may be used to assess the relationship between operating time and the failure resistance of components. These types of programs are respectively known as "alert" and "non-alert" programs. In practice most reliability programs include elements of both techniques. The description of a program as an "alert" or "non-alert" type generally indicates the predominant method used.

6. PROCESS CATEGORIES AND TASKS

- (a) The basis of each operator's inspection program is a list of items, together with the processes or tasks assigned to those items, and the intervals at which action is required. The primary categories of maintenance process for MSG-2 based programs are hard-time, on-condition and condition monitoring. MSG-3 tasks are categorized as inspections, functional checks, operational checks, servicing/lubrication, restoration, discard, operating crew monitoring and "no scheduled" tasks. Each inspection program should include specific definitions of the process categories and/or tasks it uses, and how they are applied.

- (b) There is no hierarchy of processes or tasks, and complex (multi-cell) units may be subject to control by one or more of them. It should be noted, however, that some tasks may be included to meet a safety re-quirement, while others may have a primarily economic purpose. Before amending the inspection program, it may be neces-sary to refer to the initial analysis to determine which of these purposes applies. If not known to the operator, this information can be obtained from the manu-facturer.

7. RELIABILITY PROGRAM ELEMENTS

Both alert and non-alert type programs will usually include the follow-ing elements: (a) data collec-tion, (b) analysis, (c) display and re-porting, (d) responsive action, and (e) program amendment procedures. The intent of the following paragraphs is not to provide rigid specifi-cations, but rather to explain the purpose of each of these elements which the operator may incorporate in his particular program.

- (a) Data collection. The data collection system should provide a specific flow of information from identified sources, and proce-dures for trans-mission of data, including the use of forms, com-puter print-outs, etc. Responsibilities within the operator's organiz-ation must be established for each source of data collec-tion. Typical sources of performance information are described below; however, it is not implied that all of these sources need be included in the program, nor does this listing prohibit the use of others.

(1) Pilot reports

Pilot reports, more usually known as "Pireps", are reports of occurrences and malfunctions entered in the aircraft journey log by the flight crew. Pireps are among the most signifi-cant sources of information, since they are a direct indica-tion of aircraft reliability as experienced by the crew. It is usual for the journey log entries to be routed to the reliability section at the end of each day, or at some other agreed

interval, whereupon each entry is extracted and recorded as a count against the appropriate system. Engine performance (trend)

monitoring can also be covered by the Pirep system, and may be used as a source of data in the same way as reports on system malfunctions, however it should be kept in mind that this form of monitoring is primarily intended as a part of the "on-condition" process.

(2) Mechanical interruptions/delays

Aircraft delays and cancellations resulting from mechanical defects are normally reported daily by the operator's line maintenance staff. Each report gives the cause of delay and clearly identifies the system or component in which the defect occurred. The details of any corrective action taken and the severity (period) of the delay are also included. The delays are usually listed in Air Transport Association of America Specification 100 (ATA 100) chapter sequence.

(3) Engine in flight shutdowns

Flight crew reports of engine shutdowns usually include details of the indications and symptoms prior to shutdown. When analyzed, these reports provide an overall measure of propulsion system reliability, particularly when coupled with the results of the subsequent investigations and with the records of unscheduled engine removals.

(4) Unscheduled removals

Component unscheduled removals are reported, together with the following information:

- (i) Identification of component;
- (ii) Precise reason for removal;
- (iii) Aircraft registration and component location;

- (iv) Date and airframe hours at removal; and
- (v) Component hours since new/repair/overhaul/calibration.

(5) Confirmed failures

With the exception of self-evident cases, each unscheduled removal report is followed up by a workshop report in which the reported defect is confirmed or denied. This report is routed to the reliability section. Workshop reports may be compiled from an operator's own "in-house" findings and/or from details supplied by component repair/overhaul contractors.

Where a reported malfunction is confirmed, the workshop report will normally include details of the cause of the defect, the corrective action taken and, where relevant, a list of replacement items. Many programs utilize the same type of report to highlight structural and general aircraft defects found during routine maintenance checks.

(6) Miscellaneous reports

Dependent upon the formation of individual programs, a variety of additional reports may be produced on a routine or ad hoc basis. Such reports could range from formal minutes of reliability meetings to reports on the sample stripping of components, and also include special reports which have been requested during the investigation of any item which has been highlighted by the program, such as service difficulty reports.

(b) Data analysis

Data analysis is the process of evaluating mechanical performance data to identify characteristics which indicate a need for program adjustment, revision of maintenance practices or hardware improvement (modification). The initial step in analysis is the comparison of the data to a predetermined standard of performance. This comparison may involve

statistical calculations (alert type programs) or other methods (non-alert type programs).

With both alert and non-alert type programs, the objectives of data analysis are to verify acceptable levels of performance, to identify trends which may need corrective action, and to indicate those tasks and intervals which may be safely eliminated, modified or extended.

(1) Alert type programs

Programs incorporating statistical performance standards use parameters such as delays, Pireps per 1,000 departures or component removals/failures per 1,000 hours, for each aircraft system, or total delays/cancellations per 100 departures for the entire aircraft. The choice of units of measurement is not critical provided that they are constant throughout the operation of the program and are appropriate to the type and frequency of the events being recorded.

When prepared as a running graphical or tabular display of current performance, these data depict trends as well as show out-of-limits conditions. The system performance data is usually reinforced by reports of component removals or confirmed failures.

The data are then compared with a reliability alert level (or equivalent title, e.g. performance standard, control level, reliability index, upper limit, hereinafter referred to as an "alert level") which, when exceeded, indicates that there has been an apparent deterioration in the normal behaviour pattern of the system or component with which it is associated. When an alert level is exceeded, appropriate corrective action must be taken. It should be recognized that alert levels are not minimum acceptable airworthiness levels. Rather, they are a means of identifying those increases in failure rate which fall outside the bounds of normal distribution and therefore warrant further investigation.

Alert levels can range from zero (for critical components, and for those where failures in service have been extremely rare) to perhaps as many as 100 Pireps per 1,000 hours on a systems basis, for less critical systems, such as ATA 25 (equipment/ furnishings). Wherever possible, they should be based on the number of events which have occurred during a representative period of safe operation of the aircraft fleet. Alert levels should be revised periodically to reflect operating experience.

When establishing alert levels based on operating experience, the normal period of operation taken is between two and three years, dependent upon fleet size and utilization. The levels will usually be so calculated as to be appropriate to the numbers of events recorded in one-month or three-month periods of operation. Large fleets will generate sufficient significant information much sooner than small fleets. Some examples of alert level calculations may be found in Appendix "A".

Where there is insufficient operating experience, or when a program for a new aircraft type is being established, the following approaches may be used.

- (i) For a new aircraft type during the first two years of operation all malfunctions may be considered significant (i.e. alert level zero) while data is accumulated for future use.
- (ii) Alternatively, levels may be established based on the degree of system and component in-service reliability assumed in the design of the aircraft. These estimated values are normally quoted in terms of mean time between unscheduled removals (MTBUR) or mean time between failures (MTBF) for both individual components and complete systems. These initial predictions should be replaced by actual reliability figures when sufficient in-service experience has been accumulated.
- (iii) For an established aircraft type with a new operator, the alert levels of other operators may be utilized until the new operator has accumulated sufficient experience. Alternatively, experience gained from operation of a similar aircraft model may be used.

Both the method used for establishing an alert level, and the associated qualifying period, apply also when the level is recalculated to reflect current operating experience. However, if during the period between recalculations of an alert level, a significant change in the reliability of an item is experienced, which can be related to some known action (e.g. modification, change in maintenance or operating procedure) then the alert level applicable to the item should be reassessed, based upon the data subsequent to the change. The procedures, periods and conditions for recalculation of alert levels must be defined in the program document and approved by DOT.

(2) Non-alert type programs

Programs that do not depend upon statistics for their operation (non-alert type programs) may be used by any size of organization and applied to any size of fleet. If the programs are to be as effective as the statistically based programs however, the number and range of inputs must be equivalent to those of the statistical programs, and the operator's organization must have the capability of analyzing the data to arrive at meaningful conclusions. This may involve the establishment of a dedicated section for the purpose. Less comprehensive non-alert type programs, which are applied to a limited number of components at any given time, may be handled by existing organizational elements, or even by a single individual.

Much of the information that is compiled to assist in the day to day operation of the operator's maintenance program may be effectively used as a basis for this type of continuous mechanical performance analysis. Mechanical interruption summaries, flight log reviews, powerplant monitoring reports, incident reports, and powerplant and component analysis reports are examples of the types of information suitable for this monitoring method. Non-alert type programs also include many elements of maintenance management which are often not considered under the heading of "reliability". Examples include trial programs for different (though previously approved) lubricants, the documented use of different suppliers or overhaulers, and sampling (time trial)

programs, whereby the escalation of times between overhaul of engines or other

components is based upon satisfactory strip reports following successive trial extensions.

(3) Changes in inspection program basis

Both types of program must include provision for the analysis of changes in the basis of the inspection program. Such changes may take the form of maintenance review board (MRB) report amendments, or changes in the maintenance planning document, or other manufacturers' recommendations, transmitted by manual amendments, service bulletins or other means. Each change must be evaluated to assess its applicability to the operator's program.

(c) Data display and reporting

All programs will require some means of displaying and reporting the collected data, and should include a periodic reporting system with appropriate data displays, summarizing the activity of the previous period. The reports should cover all aircraft systems controlled by the program, in sufficient depth to enable DOT and other recipients to evaluate the effectiveness of the affected segments of the maintenance program. The reports should highlight systems which have fallen short of the established performance standards and discuss any action which has been taken, or is planned, including changes in maintenance and inspection intervals and changes from one process category and/or task to another. Continuing over-alert conditions carried forward from previous reports should be listed, together with details of the progress of any corrective action taken. Some examples of the types of data display used in reliability programs may be found in appendix "B".

(d) Responsive action

The actions to be taken in response to the data analysis should be positive enough to achieve the desired level of performance within a reasonable time. The system must include procedures to ensure DOT approval for any proposed changes in the inspection program, and for notification of the organizational element(s) responsible for taking the action. The system should also provide periodic feedback until such time as performance has reached an acceptable level. The procedures of the responsive action system may include work forms, special inspection procedures, engineering orders, etc. Special provision should be made for the control of critical items, the failure of which could impair the airworthiness of the aircraft.

Action taken in response to the findings of the reliability program can include changes in operational procedures or fault finding techniques, changes in fuels or lubricants, variation of storage conditions, the use of different sources of supply and the improvement of training standards, etc. The major advantage of reliability control programs however, is that they afford the operator a formal means of substantiating applications for approval to amend his existing maintenance schedules. The program document should include a description of the process by which such applications will be made. The volume of data required to substantiate the extension of a maintenance interval, or the change or deletion of a maintenance task, will depend both on the frequency of the task, and on the reason for its inclusion in the initial program. The minimum level of experience would normally be approximately one year, or one complete interval between the events in question, whichever is the greater. Thus, high frequency events, such as "A" check items, will require a relatively high volume of data, in the order of 25-50 events or more, while infrequent events, such as "D" check items, will usually require the operator to demonstrate satisfactory completion of at least one complete interval between the tasks under review. Similarly, changes to tasks introduced for safety reasons (e.g. in response to questions c or d of MSG-2, or questions 5 or 8 of MSG-3) will require significantly more substantiating data than those included primarily for economic or operational efficiency reasons. It will be necessary to refer to the original MRB report to determine the reason for each task.

Changes which involve the deletion of a task, or a change in the primary maintenance process (e.g. from on condition to hard time, or vice versa) must be subjected to the same analysis that was used to establish the initial program basis. This is sometimes referred to as the internal MRB procedure.

Changes to tasks designated as "airworthiness limitations", life limits, etc., may NOT be made on the basis of an operator's reliability program.

- (e) Reliability program amendment. The program should include a description of the procedures for its own revision. The description should identify the organizational elements involved in the revision process and their authority. DOT approval will be required for any revision affecting:
 - (1) Data collection systems;
 - (2) Data analysis methods;
 - (3) Performance standards;
 - (4) Addition or deletion of aircraft types; and
 - (5) Procedural and organizational changes concerning the administration of the program.

8. ADMINISTRATION OF PROGRAMS

Participants in the reliability program should be drawn from appropriate elements of the organization and should be authorized to act on behalf of those elements. The principal airworthiness inspector (PAI) assigned to the carrier, or any other DOT representative, may participate in the administration of the program as an observer, but such participation will have no bearing on the approval or rejection of any changes proposed.

- (b) The makeup of the administration group may vary considerably from one operator to another. It may consist of a technical board that analyzes performance trends and shop findings to make recommendations. This board type of administration should have meetings scheduled at some specified interval, and should provide for the ad hoc assembly of the board at any time a decision is needed. An organization and data flow chart for this type of system is shown on page 16.
- (c) Alternatively, operators with sufficient organizational capability may administer their program by assigning appropriate responsibilities to each organizational element. With this type of arrangement,

responsibility for operation of the program should be assigned to a specific element of the operator's organization.

- (d) The procedures used for controlling each of the elements of the reliability program should be incorporated in appropriate sections of the operator's maintenance control manual. This will provide each organizational element, and individuals therein, with instructions regarding their part in the program. Pre printed forms should be used to document recurring actions that involve several organizational elements, such as the analysis of substandard systems or components, shop analysis of components for purposes of task interval adjustment, and reports relating to aircraft check content amendment.

9. Program document

- (a) Reference is made in this advisory to a reliability program document. In practice this document will most likely take the form of a section of the operator's maintenance control manual, and should include at least the following:
 - (1) General description of the program;
 - (2) Organizational structure, duties and responsibilities;
 - (3) Description of the individual systems;
 - (4) Derivation of performance standards;
 - (5) Method of controlling changes to the program;
 - (6) Copy and explanation of all forms peculiar to the system; and
 - (7) Revision control system.
- (b) The document should describe the workings of all systems in sufficient detail to provide for proper operation of the program. It should describe any reports relative to the program, and include samples of any forms used with instructions for their use. The organizational element(s) responsible for publishing reports should be identified and the distribution should be stated.

- (c) The document should also include definitions of significant terms used in the program, with particular emphasis on definition of the process categories and/or tasks.

10. Program approval

Private operators may implement a reliability program without prior DOT approval. The program will, however, be subject to review prior to the approval of any inspection program changes which may be based upon it. Air carriers' reliability programs will be reviewed, and where appropriate, approved by DOT, as a part of the operators overall maintenance program. Approval of revisions to an air carrier's program will be by approval of the associated maintenance control manual amendment.

11. Joint Reliability Programs

A fleet size of 5 or more aircraft is usually considered necessary to generate sufficient data for the operation of an effectively based reliability program. To accommodate the needs of smaller operators, participation in joint programs may be approved. Such programs fall into two main categories, those primarily intended for the use of another operator, and those managed by a third party (usually either the aircraft manufacturer, or a supplier of computer services). Each of these types of program differs significantly from the other, as shown below.

(a) Operators' programs

Participation in the reliability program of another operator will require the approval of the PAI, or equivalent airworthiness authority representative, of each operator. The applicants will be required to demonstrate sufficient commonality of aircraft configuration, operating environment, utilization and route structure, to maintain the integrity of the program.

Responsibility for program management for each of the participating fleets must be clearly defined, and the integration of data must be arranged so as to enable termination of the joint program without loss of applicable

data. Data collection and analysis systems must include provision to detect significant differences in the participating fleets.

(b) Third party programs

This type of reliability program is most applicable to those air-craft types, such as business jets, where there may be no single large fleet operator. They may be regarded as data collection and analysis services, rather than complete programs. Multi participant programs of this type are of most value in the provision of operating data to the Maintenance Review Board to enable revision of the MRB report.

Nevertheless, such programs may meet the CM requirements of MSG-2, and may be used by individual operators to demonstrate significant differences between their own and the global fleet, in support of changes to their own inspection programs.

Third party programs are not approved as such. Instead, each individual operator must apply to DOT for approval for his participation in the program. This is usually considered part of the approval of the operator's inspection program.

12. Maintenance development programs

(a) Certain large air carriers may be authorized by DOT to make specified types of changes in their maintenance programs without prior approval. This privilege, previously known as a "continuous maintenance system" is granted by the issuance of a "maintenance development program" (MDP) approval. To qualify for such an approval, an air carrier must:

(1) Operate a large fleet of complex modern transport category aircraft, at a rate of utilization sufficiently high to permit the accumulation of experience at a rate commensurate with that of the global fleet leaders;

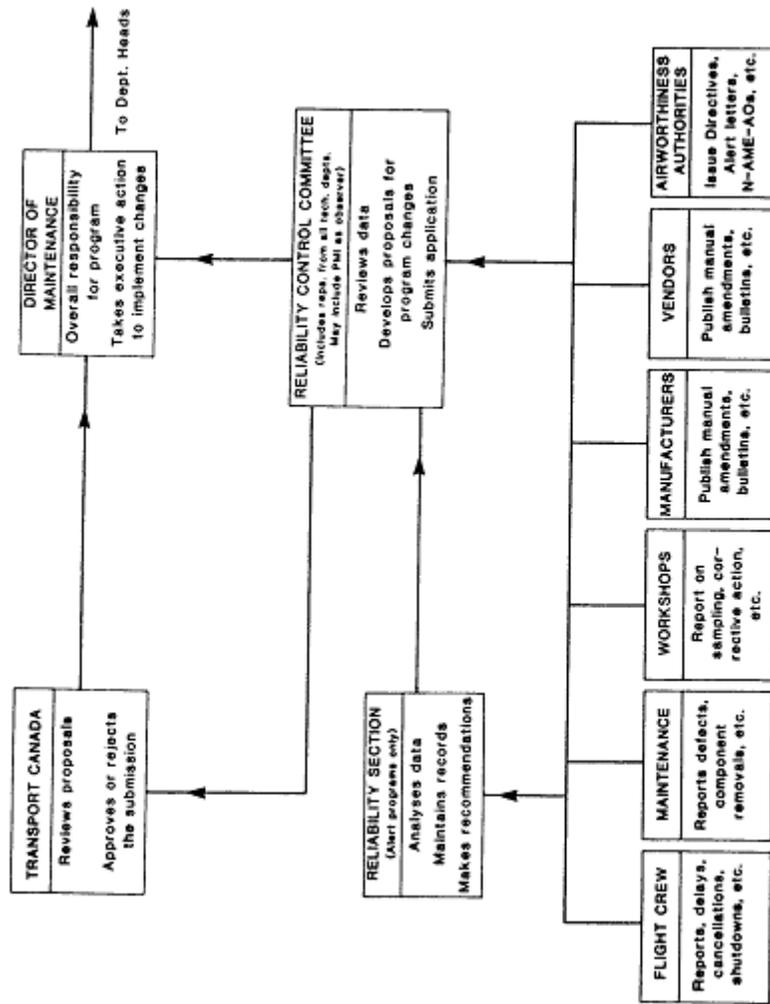
- (2) Have an established engineering department, operating as part of a reliability program which meets the general requirements of this advisory;
 - (3) Demonstrate, over a number of years, the effective management of their maintenance program, with particular emphasis on the soundness of any inspection program changes proposed; and
 - (4) Demonstrate that their reliability program is sufficiently active, in terms of the number and complexity of changes involved, to warrant the delegation of the approval responsibility to the carrier.
- (b) The nature and scope of the approval privileges will be outlined in the air carrier's maintenance control manual. The approval may cover the entire maintenance program, or be restricted to certain specified areas of scheduled maintenance, dependent on the nature of the reliability monitoring techniques used, the carrier's organization, and the qualifications and experience of the personnel.

Maintenance development approval will NOT include the privilege of changing component life limits, or any requirements specified in airworthiness directives, airworthiness limitations or MRB sampling programs.

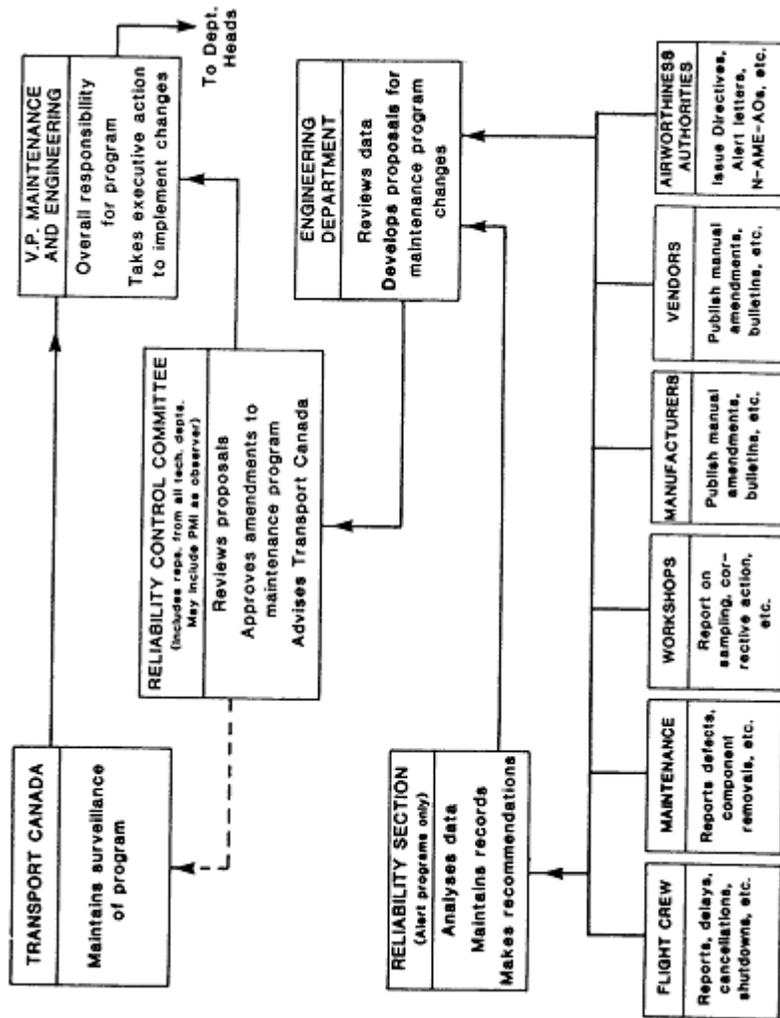
A chart depicting a typical maintenance development organization and data flow sequence is illustrated on page 17, adjacent to that for a typical reliability program, to facilitate comparison.

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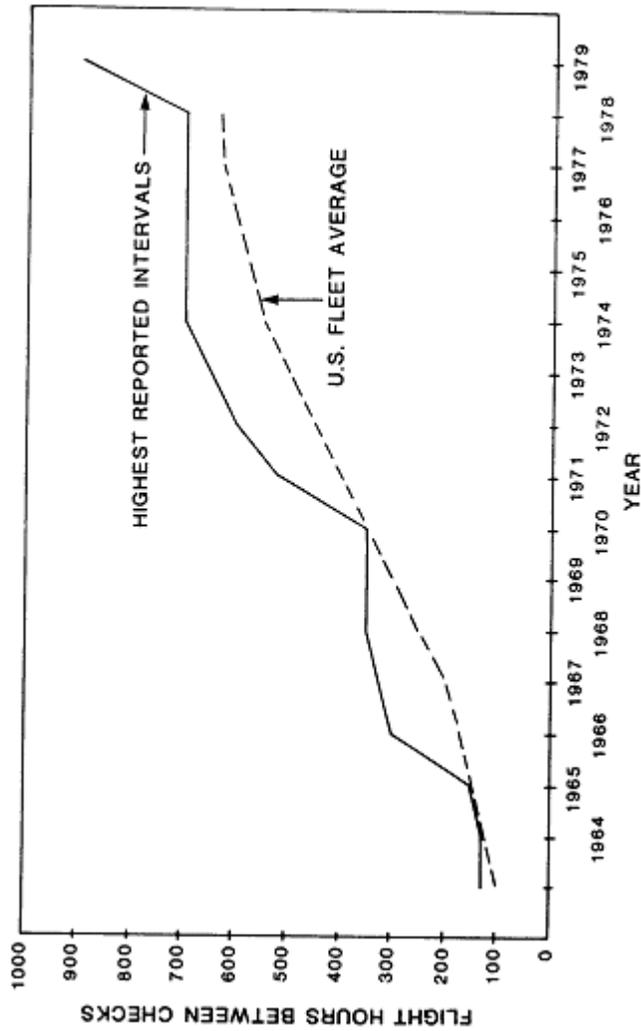
12. (a) Reliability program flow chart



12. (b) Maintenance development program flow chart



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12. (c) B707 "B" check interval growth

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GLOSSARY OF TERMS

AIRWORTHINESS LIMITATIONS

Maintenance items, compliance with which is mandatory to maintain conformity with the type approval basis for a given type of aircraft.

CONDITION MONITORING (CM)

A maintenance process under which data on the whole population of specified items in service is analyzed to indicate whether some allocation of technical resources is required. Not a preventive maintenance process, condition monitored maintenance allows failures to occur, and relies upon analysis of operating experience information to indicate the need for appropriate action.

CONFIRMED FAILURE

When shop findings confirm a defect or failure which substantiates the reason for removal.

HARD TIME (HT)

A maintenance process under which a part is removed from service or over-hauled at fixed intervals defined in operating hours, operating cycles, or calendar time.

INSPECTION PROGRAM

A program for the scheduled maintenance of aircraft of a given fleet, developed by the operator, and approved by DOT.

INTERVAL

The period (in flying hours, operating cycles or calendar time) which is permitted to elapse before a particular maintenance task is required, or between repeats of task.

LIFE LIMITED PARTS

Those items which, as a condition of the type approval, must be removed and discarded after specified time in service.

MAINTENANCE PLANNING DOCUMENT

A manufacturer's recommendation on the maintenance of his product, produced in advance of, or concurrent with, the MRB report, and usually based on the same analyses which are submitted to the program development group, to enable prospective operators to establish maintenance schedules prior to the introduction of a new type into service.

MAINTENANCE PROCESS

Classification of the manner in which a particular item is maintained.

MAINTENANCE REVIEW BOARD (MRB)

The section of an airworthiness authority responsible for the approval of recommendations made by industry on the maintenance requirements of new aircraft types.

MINIMUM EQUIPMENT LIST (MEL)

An approved list of items which may be inoperative for flight under specified conditions.

MRB REPORT

The recommendations of a program development group, which are submitted to the airworthiness authority's MRB for approval, and thereafter form an approved basis on which a new operator may establish his maintenance schedule.

MSG-1/2/3

Logic systems, developed by the maintenance steering group of the Air Transport Association of America, for use by program development groups in the analysis of an aircraft's maintenance requirements.

MTBF -MEAN TIME BETWEEN FAILURES

A performance figure calculated by dividing the total unit flying hours accrued in a period by the number of unit failures in that period.

$$\text{MTBF} = \frac{\text{Total unit hours this period}}{\text{Number of units failed this period}}$$

NOTE: MTBF does not account for unit hours flown in other periods, scheduled unit removals, or units still operating.

MTBR -MEAN TIME BETWEEN REMOVALS

A performance figure calculated by dividing the total unit flying hours accrued in a period by the total unit removals (both scheduled and unscheduled) in that period.

$$\text{MTBR} = \frac{\text{Total unit hours this period}}{\text{Number of units removed this period}}$$

NOTE: MTBR does not account for unit hours flown in other periods nor for units still operating.

MTTF -MEAN TIME TO FAILURE

A performance figure calculated by computing the average of the cumulative operating hours for each unit at failure.

$$\text{MTTF} = \frac{\text{Total unit hours accrued by all failed units}}{\text{Total number of units failed}}$$

NOTE: MTTF accounts for the average life of failed units only. Scheduled removals are not included.

MTTR -MEAN TIME TO REMOVAL

A performance figure calculated by computing the average of the total unit operating hours at removal for both scheduled and unscheduled removals.

$$\text{MTTR} = \frac{\text{Total unit hours accrued by all removed units}}{\text{Total number of units removed}}$$

NOTE: MTTR is the most accurate performance figure for the average "life" realized for all components.

ON-CONDITION (OC)

A maintenance process having repetitive inspections or tests to determine the condition of units, systems or portions of structure.

OPERATIONAL RELIABILITY

The ability to perform the required functions within acceptable operational standards for the time period specified.

PRIMARY MAINTENANCE PROCESS

The process primarily depended upon to ensure that inherent design reliability is maintained.

SAMPLING PROGRAM

A program applied to major items of equipment which are expected to be subject to progressive deterioration in service, and for which there is insufficient service experience to determine appropriate tasks and intervals. The purpose of the program is to collect data which will enable the identification of the appropriate tasks and intervals, and indicate the need for product improvements.

SHOP FINDINGS

Detailed information concerning a component following repair, overhaul, bench test or sampling inspection. Information usually includes: confirmation of failure, details of failure modes/causes, parts replaced, condition of item, action taken, item disposition and recommendations concerning TBO, preventive maintenance, etc.

TASK

An action or set of actions intended to restore an item to, or maintain it in, an airworthy condition, including inspection to determine if the item is airworthy.

M. Khouzam

Chief

Airworthiness Standards

CALCULATION OF ALERT LEVELS

The purpose of an alert level is to identify significant deviations from a previously acceptable standard of performance. The level should not be set so high that a major increase in the failure rate does not produce an alert, nor so low that the normal distribution of failures results in excessive alerts. The actual setting of the alert level therefore, will normally depend upon the distribution or "scatter" observed in the failure rates of the system under review.

There are several recognized methods of calculating alert levels, any one of which may be used provided that the method chosen is fully defined in the operator's program document. The methods described in the following pages are offered as examples, and many more may be found in any standard text book on statistics.

For purposes of comparison, the first three examples use identical data. It will be seen that the resultant alert levels differ according to the method used, but these small differences are not considered to be of significance. With an effective data display system (see appendix "B") an inappropriately set alert level should be readily apparent.

The symbols used in this appendix have the following conventional meanings:

\bar{x} (x bar)	= the mean of a set of data,
N	= the number of data,
X	= the values of the data,
Σ (The Greek capital letter sigma)	= the total of a set of data,
σ (The Greek letter sigma)	= standard deviation,
λ (The Greek letter lambda)	= no of failures,
t (The Greek letter Tau)	= time, and

λt (Lambda tau)

= failure rate

Appendix A

EXAMPLE 1

Pireps -1.3 Mean Alert Level

The three month running average Pirep rate per 1,000 hours for each system (or sub-system), as in the table of figure 1 opposite, is averaged over the sample operating period and is known as the mean (\bar{x}); the mean is multiplied by 1.3 to produce the alert level for the given system.

Although experience has shown this method to be effective with typical fail-ure patterns, it would produce excessive alerts when applied to a system with widely dispersed failure rates, and would not be sufficiently sensitive when applied to data with narrow dispersion.

In the example shown, the alert level (in this case, 26) would be exceeded in the months of July and August.

Appendix A

Figure 1

Pireps per 1,000 hrs

ATA 29 -Hydraulics

Pireps per 1,000 hrs

ATA 29 - Hydraulics

Month	Pireps (for month)	Pireps (3 month moving total)	Air Time (for month)	Air Time (3 month moving total)	Pirep Rate (per 1,000 hr) (for month)	Pirep Rate (per 1,000 hr) (3 month moving average) (X)
APR	34	-	2610	-	13	-
MAY	45	-	2730	-	17	-
JUN	66	145	3150	8490	21	17
JUL	79	190	2930	8810	27	22
AUG	75	220	2750	8830	27	25
SEPT	59	213	3050	8730	19	24
OCT	55	189	2700	8500	20	22
NOV	36	150	2660	8410	14	18
DEC	47	138	2380	7740	20	18
JAN	59	142	2400	7440	25	19
FEB	46	152	2350	7130	20	21
MAR	59	164	2610	7360	23	22
APR	30	135	2650	7610	11	18
MAY	43	132	2800	8060	15	16
Total (Σx)						242

Number of data in sample (N) = 12

$$\begin{aligned} \text{Mean } (x) &= \frac{\Sigma x}{N} & \text{Alert Level} &= 1.3x N \\ &= \frac{242}{12} & &= 1.3 \times 20 \\ &= 20 \text{ (rounded)} & &= \underline{26} \end{aligned}$$

Appendix A

EXAMPLE 2

Pireps -2σ alert level (using electronic calculator)

The three month running average Pirep rate per 1,000 hrs for the system (or sub system) is averaged over the sample operating period and is known as the mean (x) as in example

1. The standard deviation (the root mean square of the amount by which the data differ from the mean) is calculated as shown, multiplied by 2, and added to the mean to produce the alert level.

Although in the example shown opposite, the resulting alert level is the same as that of the 1.3 x method of example 1, this would not always be the case. A 2σ alert is unlike the previous technique in being more responsive to the nature of the data, and is particularly suitable for highly scattered data (i.e. data with a high standard deviation).

With a 2σ alert, the probability of a spurious alert (one resulting from the scatter of a normal distribution) is approximately 4.5%.

In the example shown, the alert level is obtained by using an electronic calculator having a statistical function. Actual key symbols and sequence may differ according to the model of calculator used.

Appendix A

Step 1:

Select statistical mode: INV (2nd function) MODE (stat or "SD")

Step 2: Clear: INV SAC (clear stats)

Step 3: 17 M+ 22 M+ 25 M+ 24 M+ 22 M+ 18 M+

Enter data:

19 M+ 21 M+ 22 M+ 18 M+ 16 M+

Step 4:

key display

Obtain results: **Number of data** (N) n 12

Total (Σx) Σx 242

Mean (\bar{x}) \bar{x} 20.16666667

Standard Deviation (σ) σn 2.763853995

Step 5:

Alert level = $2 \times 2.763853995 + 20.16666667 = 25.69437466$

rounded to **26**

Appendix A

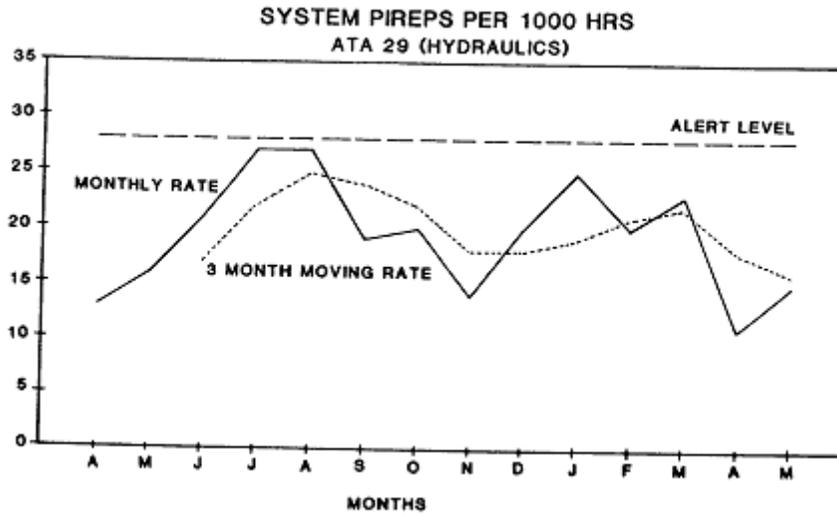
EXAMPLE 3

Pireps - 3σ alert level

The mean, plus 3 standard deviations as shown in figure 3 opposite. 3σ is probably the most common alert level.

A 3σ alert is most suited to narrowly scattered data (i.e. data with a small standard deviation), the probability of a spurious alert with this method being 0.3%.

Unlike the previous methods, with the sample data shown, the 3σ alert level does not produce an alert for the months of July and August. A graphical presentation of the data used in the example is shown below.



Appendix A

Figure 3

Pireps per 1,000 hrs
ATA 29 -Hydraulics

Number of data in sample (N) = 12

Month	Pireps (for month)	Pireps (3 month moving total)	Air Time (for month)	Air Time (3 month moving total)	Pirep Rate (per 1,000 hr) (for month)	Pirep Rate (per 1,000 hr) (3 month moving average) (X)	(x-x̄)	(x-x̄) ²
APR	34	-	2610	-	13	-	-	-
MAY	45	-	2730	-	17	-	-	-
JUN	66	145	3150	8490	21	17	-3	9
JUL	79	190	2930	8810	27	22	2	4
AUG	75	220	2750	8830	27	25	5	25
SEPT	59	213	3050	8730	19	24	4	16
OCT	55	189	2700	8500	20	22	2	4
NOV	36	150	2640	8410	14	18	-2	4
DEC	47	138	2380	7740	20	18	-2	4
JAN	59	142	2400	7440	25	19	-1	1
FEB	46	152	2350	7130	20	21	1	1
MAR	59	164	2610	7360	23	22	2	4
APR	30	135	2650	7610	11	18	-2	4
MAY	43	132	2800	8060	15	16	-4	16
Total (Σx)						242	-	92

$$\text{Mean } (\bar{x}) = \frac{\sum x}{N}$$

N

$$= \frac{242}{12}$$

12

$$= 20 \text{ (rounded)}$$

$$\text{Standard Deviation } (\sigma) = \sqrt{\frac{\sum (x-\bar{x})^2}{N}}$$

N

$$= \frac{92}{12}$$

12

$$= 7.67$$

$$= 2.77$$

$$\text{Alert Level} = \text{Mean } (\bar{x}) + 3\sigma$$

$$= 20 + (3 \times 2.77)$$

$$= 28.31 \text{ rounded to } \underline{28}$$

EXAMPLE 4

Component unscheduled removals -Poisson method

The monitoring of individual components requires either a larger population or a greater experience level than the monitoring of complete systems. The following example is based on 21 months experience, and provides an alert level for use as a 3 month period of comparison. With a large population (either a large number of aircraft or a large number of components per air-craft) the time periods for both experience and comparison could be reduced. The alert level is set at 95% cumulative probability by reference to the chart of Poisson cumulative probabilities on the facing page, as shown in the following two examples:

(a) Component: Autopilot Pitch Amplifier

Number of components per aircraft	$n = 1$
Number of unscheduled removals in past 21 months	$N = 62$
Fleet utilization in past 21 months	$H = 36840$
Component running hours in past 21 months	$T = (n \times H) = 36840$
Fleet utilization in current 3 months	$h = 5895$
Component running hours in current 3 months	$t = (n \times h) = 5895$
Number of unscheduled removals in current 3 months	$x = 12$

Mean unscheduled removal rate, $= \frac{N}{T} = 0.00168$

T

Expected unscheduled removals in current 3 months, $= 0.0168 \times 5895$
 $= 9.9$ rounded to 10 (

Referring to Fig. 4, by entering the graph at $t = 10$ the intersection with 0.95 (95% probability) gives the maximum acceptable number of unscheduled component removals (A value) for the 3 month period as **15**.

By comparing the current value of $x = 12$ one can see that an "alert" situation does not exist for this component

(b) Component: Temperature Control Valve

Number of components per aircraft	$n = 3$
Number of unscheduled removals in past 21 months	$N = 31$
Fleet utilization in past 21 months	$H = 36840$
Component running hours in past 21 months	$T = (n \times H) = 110520$
Fleet utilization in current 3 months	$t = (n \times h) = 17685$
Component running hours in current 3 months	$h = 5895$
Number of unscheduled removals in current 3 months	$x = 9$

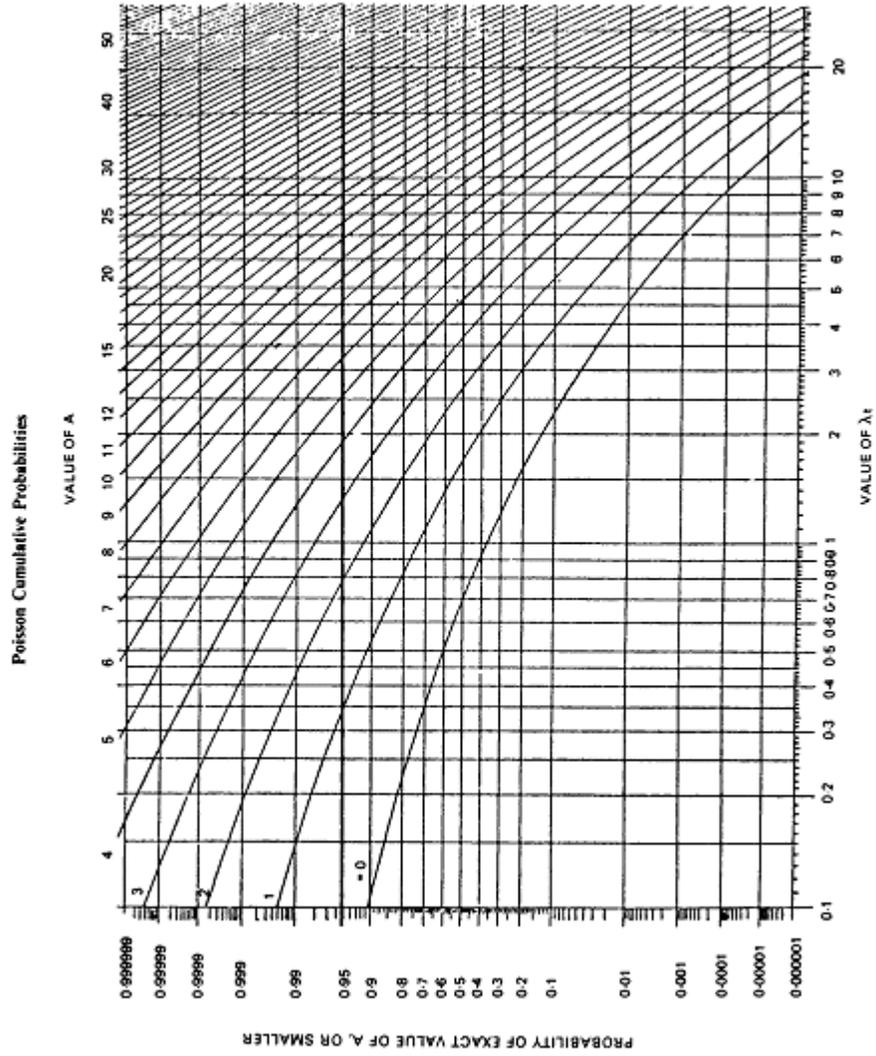
Mean unscheduled removal rate, $= \frac{31}{110520} = 0.00028,$

Expected number of unscheduled removals in current 3 months $= 0.00028 \times 17685$
 $= 5.01$ rounded to 5 (

From graph acceptable A value = **8**.

Current value of $x = 9$, therefore alert level is exceeded in this case.

Figure 4



Appendix A

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Appendix B

TYPICAL DATA DISPLAYS AND REPORTS

The main purpose of the displays shown in the following examples is to provide the operator's management (including the reliability control committee, where appropriate) and DOT, with a readily understandable depiction of fleet reliability for the period under review.

Information may be presented in either graphical or tabular format, provided that the method adopted conveys the required information clearly. Tabular displays generally provide more precise information, while graphical displays are preferable for indicating trends. It is usual to show current performance as it relates to past experience, and where appropriate the current alert level is shown for reference.

A well developed reliability program may be completely integrated with the carrier's overall maintenance management system, therefore displays may also incorporate data required for other economic or quality control functions, such as ratio of commercial to non-revenue flying, cost-benefit analyses for proposed modification action, identification of recurring defects, etc.

Appendix B

Example 1 -Fleet reliability summary

This display (fig. 1, opposite) applies to all aircraft of the same type in the fleet, is usually produced in tabular form, and should contain the following minimum information for the defined reporting period:-

- (A) Number of aircraft in fleet;
- (B) Number of operating days (less checks);
- (C) Total number of flying hours;
- (D) Average daily utilization per aircraft;
- (E) Average flight duration;
- (F) Total number of landings; and
- (G) Total number of delays/cancellations.

As shown in the example, it usually includes a summary of the previous period for comparison, and may also include information of purely commercial interest to the operator, such as the ratio of revenue to non-revenue flying, etc. The remarks section provides a means of identifying the causes of cancellations and other technical incidents, for future reference.

Appendix B

Figure 1

AIRCRAFT TYPE	PREVIOUS YEAR	CURRENT YEAR												ACCUM TOTALS
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
		B	B	B	B	B	B	B	B	B	B	B	B	
NUMBER IN FLEET	8	166	170	175	190	200	205							1106
OPERATING DAYS		19320	1421	1610	1780	1702	1784							9697
FLYING HOURS		50.7	6	6	15	14	8							57
Revenue		115.3	35	25	47	2	5							114
Training		19486	1408	1462	1661	1862	1718							9868
TOTAL		0.7	8.5	8.6	9.4	9.7	8.6							8.9
DAILY UTILIZATION		2.5	2.6	2.7	2.6	2.8	2.7							2.7
AVERAGE FLIGHT DURATION		7728	514	624	651	632	690							3660
MOVEMENTS		66	4	12	7	5	3							39
Revenue		7794	541	526	631	638	640							3689
Non Revenue		190	5	7	34	8	7							57
TOTAL		38012	3145	6150	11150	13130	5135							45120
Number		1.94	.93	1.36	2.24	2.46	1.27							1.56
Total time		5	-	-	1*	-	-							3
% Delays		3	-	-	-	1*	-							1
CANCELLATIONS		2	-	-	-	-	-							1
TECHNICAL INCIDENTS		-	3*	-	-	-	-							1
Other (see remarks)														
REMARKS		1 -Fuel leak 2 -Skin repair (damage by forklift) 3 -Diverted due to smoke in cabin (cabin air compressor break-up) 4 -Tire burst (anti-skid failure) 5 -FOO												

Appendix B

Example 2 -Aircraft mechanical delays/cancellations

This type of display indicates the aircraft systems which have caused delays or cancellations as a result of mechanical malfunctions. It is normal to present a display of the total aircraft delays/cancellations as shown in figure 2a to indicate the occurrences due to all systems as a measure of fleet overall reliability. This is often supplemented by an analysis of each delay, showing the component(s) responsible, action taken and recommendations for future action to prevent a recurrence (fig. 2b). Some programs present delay information by ATA system. The displays for the separate systems will usually show the delay/cancellation rate for the defined reporting period, and where appropriate the alert level, and will present the information for a 12 months period.

Figure 2a

TOTAL AIRCRAFT DELAYS/CANCELLATIONS												
BASE	NO. OF MOVEMENTS			NO. OF TECH. DELAYS			TOTAL DELAY TIME (hr:min)			(% DELAYS)		
	JAN	FEB	MAR	JAN	FEB	MAR	JAN	FEB	MAR	JAN	FEB	MAR
MONTREAL	184	168	170	10	6	5	8:50	6:20	10:00	5.4	3.6	2.9
TORONTO	44	46	17	1	3	0	0:45	3:25	-	2.3	6.5	-
VANCOUVER	127	70	94	3	1	2	5:50	6:00	3:50	2.4	1.4	2.1
TOTALS	355	284	281	14	10	7	15:25	15:45	13:50	3.94	3.52	2.49

Appendix B

Figure 2b

FLEET DELAY ANALYSIS						
DATE	FLT No.	ACFT IDENT.	DELAY	REPORT Rcvd	ATA	
						REASON FOR DELAY: Shortly before dep. FRA found girt bar door 5L off hooks and one girt bar shoe missing.

10	571	607	0:50	NO	52	
						RECTIFICATION: New girt bar shoe installed and girt bar re-installed.
						RECOMMENDATIONS:
13	52	602	0:13	YES	35	REASON FOR DELAY: (40 min. late inbd) T/S repeated pax O ₂ indication problem. Also noted #5 pax O ₂ leaking.
						RECTIFICATION: Bottle replaced and leak check accomplished on all pax O ₂ lines in fwd cargo compt.
						RECOMMENDATION:
14	451	611	2:10	YES	71	REASON FOR DELAY: #4 engine unscheduled change and repairing hyd leak on EDP pressure line engine # 1 (after engine change).
						RECTIFICATION: 2nd stage turbine blade failure due internal corrosion.
						RECOMMENDATION:
						REASON FOR DELAY:
						RECTIFICATION:
						RECOMMENDATION:
						REASON FOR DELAY:
						RECTIFICATION:

UNSCHEDULED ENGINE REMOVALS AND SHUTDOWNS														
AIRCRAFT TYPE:	CURRENT YEAR												PREVIOUS YEAR TOTALS	
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC		ACCUM TOTALS
ENGINE TYPE:	3735	2486	3306	4227	4572	5400							22716	45169
ENGINE HOURS	-	-	-	-	1	1							2	4
UNSCHED. REMOVALS RATE PER 1000 HRS.	-	-	-	-	0.21	0.18							0.09	0.09
REASON:														
Failure	-	-	-	-	1	1							2	4
External causes	-	-	-	-	-	-							-	-
FINDINGS:														
Basic engine failure	-	-	-	-	-	1							1	2
Accessory failure	-	-	-	-	1	-							1	2
Unsubstantiated	-	-	-	-	-	-							-	-
ACTION:														
H.S.I.	-	-	-	-	-	-							-	-
Overhaul	-	-	-	-	-	1							1	2
Other	-	-	-	-	-	1							1	2
SCHED. REMOVALS:														
Total	2	2	1	1	-	-							6	7
H.S.I.	2	-	-	-	-	-							2	2
Overhaul	-	2	1	1	-	-							4	5
SHUTDOWNS:														
Total number	-	-	-	-	-	1							1	2
Rate per 1000 hrs.	-	-	-	-	-	-							0.04	0.04

Appendix B

Example 4 -Pireps

Pireps are presented by system or subsystem (normally identified in accordance with ATA 100) in graphical and/or tabular form as a rate per 1,000 flight hours or 100 departures, for comparison with the alert level (see fig. 4a). Some programs may include a presentation of fleet Pireps (see fig. 4b). This presentation shows the total number of Pireps for all systems and subsystems and thus gives an overall picture of the operator's total Pireps for the aircraft type.

Figure 4a

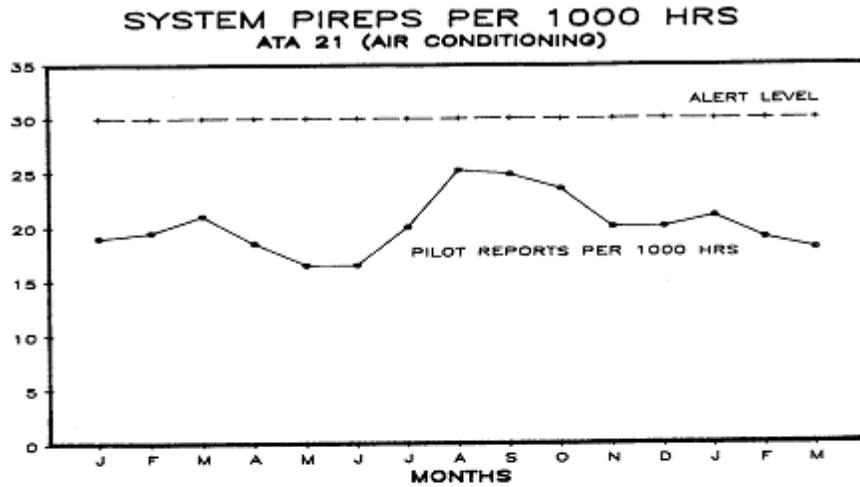
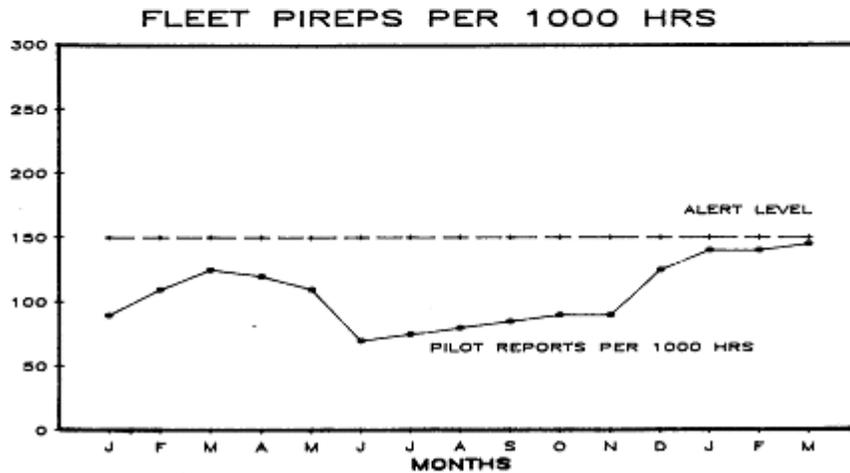


Figure 4b



Appendix B

Example 5 -Component unscheduled removals and confirmed failures

The format of any display of component information is normally such that current performance may be compared with both the alert rates and with the performance of the previous reporting period. The inclusion of information relating to the confirmation of the reported failures provides an additional check on the effectiveness of trouble shooting procedures.

There are various methods of displaying component information. The display may be on the basis of the total number of affected components per system and be presented graphically (see fig. 5a below) or in tabular form (see fig. 5b opposite). Alternatively, components may be addressed individually as shown in example 6, on the following page.

Figure 5a

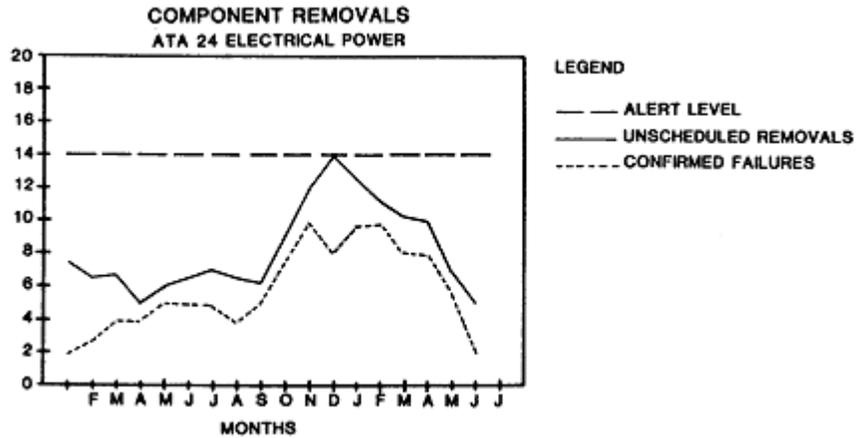


Figure 5b

Component Unscheduled Removals and Confirmed Failures

AIRCRAFT TYPE:		JANUARY 1971			1970 FIRST HALF			1970 LAST HALF		
ATA 100 CHAPTER	ALERT LEVEL	UR*	URR†	FR‡	UR*	URR†	FR‡	UR*	URR†	FR‡
21 — Air Conditioning	35	2	.53	.33	14	.34	.32	15	.36	.31
22 — Auto-pilot	80	4	1.33	.33	16	.98	.29	19	.98	.32
23 — Communications	92	2	.67	.48	10	.57	.48	8	.56	.37
24 — Electric Power	20	2	.08	.02	8	.06	.02	9	.07	.03
27 — Flight Controls	30	1	.20	.09	7	.12	.10	6	.10	.08
28 — Fuel	23	0	.00	.00	2	.64	.30	1	.09	.06
29 — Hydraulic	38	1	.42	.40	2	.26	.18	4	.46	.22
30 — Ice & Rain Protection	15	0	.00	.00	2	.14	.08	2	.14	.08
31 — Instruments	65	4	.83	.34	20	.61	.31	16	.57	.20
32 — Landing Gear	33	1	.04	.02	7	.05	.03	9	.09	.04
34 — Navigation	73	3	.86	.21	20	.69	.24	24	.71	.29
35 — Oxygen	30	2	.66	.32	11	.65	.31	9	.64	.30
36 — Pneumatic	20	0	.00	.00	2	.01	.01	4	.02	.02
38 — Water/Waste	24	1	.09	.06	6	.16	.15	7	.17	.16
49 — APU	48	1	.33	.32	7	.34	.34	4	.26	.29
73 — Engine Fuel & Control	39	0	.00	.02	4	.10	.06	2	.06	.05
75 — Engine Air	28	1	.17	.16	5	.16	.14	3	.12	.12
77 — Engine Indicating	30	5	.42	.17	26	.46	.18	22	.44	.17
79 — Oil	22	0	.00	.00	2	.04	.02	3	.06	.04
80 — Starting	60	1	.17	.11	6	.18	.12	3	.09	.10

*UR — Unscheduled Removals
†URR — Unscheduled Removal Rate
‡FR — Confirmed Failure Rate (3 months cum. av.)

Example 6 -Unscheduled removals and confirmed failures

Experience has shown that a tabular presentation on an individual component basis is often the most useful means of displaying unscheduled removals and confirmed failures. The example shown in fig. 6 demonstrates this type of presentation. The preparation of such a display is time consuming, but it has the advantage of readily identifying troublesome components. Probably the most practical approach is the use of graphical system based displays for all systems, supplemented by a component based tabular display of the type shown opposite, for the most trouble-prone systems.

Figure 6

ATA 21 - Air Conditioning/Pressurization													
PART NUMBER	NO. PER A/C	COMPONENT	FLYING HOURS PERIOD	13408 1985			2495 1st Qtr. 1986			ALERT LEVEL	ACCUMULATIVE COMPONENT CONFIRMED FAILURES SINCE 1.1.74		
				A*	B*	C*	A*	B*	C*		A*	B*	MTBF
131046-1	1	Manual Pressure Controller	DATA	-	-	-	2	0.15	-	-	2	0.015	6600
102518-3-1	1	Auto Cabin Pressure Controller		4	0.30	-	-	-	0.39	-	19	0.068	14000
10-3280-5-1	2	Cabin Outflow Valve		5	0.19	2	1	0.04	0.25	-	9	0.072	13894
178040-2-1	4	Heat Exchanger		-	-	-	-	-	-	-	5	0.009	105600
204050-10-1	2	Air Cycle Machine		2	0.07	-	-	-	0.09	-	10	0.038	26400
129150-2-1	2	J5* Thermostat Pack Anti-Icing		1	0.07	-	-	-	0.09	-	1	0.004	264000
321674-3-1	2	Valve-Pack Shut-off		1	0.04	2	-	-	0.05	-	5	0.019	52800
541248-2-1	2	Actuator-Ram Air		1	0.04	-	-	-	0.05	-	2	0.008	132000
207562-1	2	Fan Cooling Pack		2	0.07	-	-	-	0.09	-	8	0.030	33000
18801-5	1	Detector-Air Flow Sensor		-	-	-	-	-	-	-	1	0.008	132000
321402-1-1	2	Valve/Actuator-Control Mix		-	-	-	1	0.04	-	-	5	0.019	52800
548376-5	1	Controller-Air Temp.		1	0.07	-	-	-	0.09	-	2	0.015	66000
67321-10-190	3	Temperature Sensor		-	-	-	-	-	-	-	1	0.003	196000
1638L501	2	Indicator-Pack Temp.		-	-	-	-	-	-	-	1	0.004	264000
132322-2-1	1	Fan Venturi		2	0.15	-	-	-	0.20	-	4	0.030	33000
548392-1-1	2	Cabin Temp. Sensor		1	0.04	-	-	-	-	-	1	0.004	264000
32-2684-002	1	Cargo Outflow Valve		-	-	-	1	0.07	-	-	2	0.015	66000
500702-4620	2	Casper Fan		-	-	-	-	-	-	-	4	0.015	66000

A* = No. of unscheduled removals B* = Failure Rate per 1,000 hours C* = Non-confirmed Defects

Example 7 -Workshop reports

Computer printouts are sometimes used to display the distribution of failures of particular components as a function of time in service. The nature of the defects, as disclosed by shop findings, may also be displayed on the same report. An example of this type of display is shown in figure 7a.

In this example, the wide distribution of times between unscheduled removals, and the low mean time between failures (MTBF) of 5690 hrs indicate that the current hard time between overhauls (TBO) of 9000 hrs may be inappropriate. The small percentage of units remaining in service for the full TBO (26%), and the fact that 22% of the unscheduled removals occurred within the first 900 hrs of operation would warrant further investigation.

A summary of the results of defect investigations, based on the workshop reports, is normally produced by component type, as shown in figure 7b, while a more comprehensive form, providing space for detailed comments on each component, is illustrated in figure 7c.

Figure 7a

COMPONENT REPORT #		A/C 747B		REPORT PERIOD 1 APR TO 1 OCT																		
ATA 24-11-010 PART#		CONSTANT SPEED DRIVE																				
		SHOP-FINDINGS AND FAILURE DISTRIBUTION DATA																				
AGE (HRS X100)		5	10	15	20	25	30	35	40	45	50	55	60	65	70	75	80	85	90	95	100	TOTL.
SCHED REMOVALS		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	14
UNSCR REMOVALS		4	3	1	2	1	1	2	1	1	3	2	1	2	1	3	2	2	1	1	1	32
OTHER REMOVL*		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	17
TOTAL REMOVALS		5	3	1	2	2	2	2	2	2	3	2	2	2	2	3	4	2	2	2	2	53
CONFIRMED*		1	2	1	2	1	1	1	1	1	2	1	1	2	1	2	2	1	1	1	1	23
OTHER FAULTS		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	6
TEST O.K.		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0
NO REPORT		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	3
DEFECT AREA																						
GOVERNOR		2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	12
VALVE		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	6
WALVE		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2
MOUNT BUSH		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
OTHER		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
CUM UNSCH RMVL RATE/1000 UNIT HRS		0.21 CONFIRMED FAULTS/1000 UNIT HRS 0.18																				
CUM MEAN TIME TO REMOVAL (LIFE)		5690 HRS CURRENT OVERHAUL INTERVAL 9000 HRS																				
PERCENTAGE OF ITEM LASTING TO OVERHAUL		26																				
*OTHER REMOVAL WITH MAIN ASSEY - MAINTENANCE CONVENIENCE - ETC.																						
*CONFIRMED FAILURES APPLIES TO UNSCHEDULED REMOVALS ONLY																						

Figure 7b

Workshop Report

AIRCRAFT TYPE:			
SERIAL NO.	AIRCRAFT & POSITION	HRS RUN	DEFECT
1170109		848 TSR* 9378 TSN†	Loosing altitude in turns
0290329		11110 TSR 16771 TSN	Rolls rapidly to right when heading hold engaged.
0920575		99 TSR 4014 TSN	Altitude hold sloppy in turns.
1260300		36 TSR 7684 TSN	A/C will not maintain heading — ends up with 30° bank.
<p>CONCLUSIONS</p> <p>All channel assemblies are now sent to Manufacturer for investigation. Histories are reviewed and any channels which have previous 'NFF's findings are being extensively tested to isolate components which may be drifting out of tolerance. This should result in improved MTBF's but will probably show more confirmed failures for a while.</p>			
<p>REMEDIAL ACTION</p>			
<p>RESULTS OF WORKSHOP INVESTIGATION & ACTION TAKEN</p>			<p>Test wing leveling not operative; recalibrated.</p> <p>Various internal outputs were drifting and distorted. Replaced tacho, roll CT and resolver, servo amp and valve amplifier.</p> <p>Roll computer out of calibration limits. Mod D to Latrol Path Coupler embodied to improve interface between Sxxxx equipment and Cxxxx receiver.</p> <p>No fault found but extensive investigation revealed A31A2B output 1.5V — should be zero volts.</p>
<p>REPORT REF. NO.</p>		<p>PART NO.</p>	<p>ITEM</p>
<p>22-10-14/20 Sheet 1 of 1 1075-22-24</p>		<p>2588812-501</p>	<p>Roll channel assy</p>

* Time since repaired ‡ 'No fault found'
 † Time since new § Mean Time Between Failures

Figure 7c

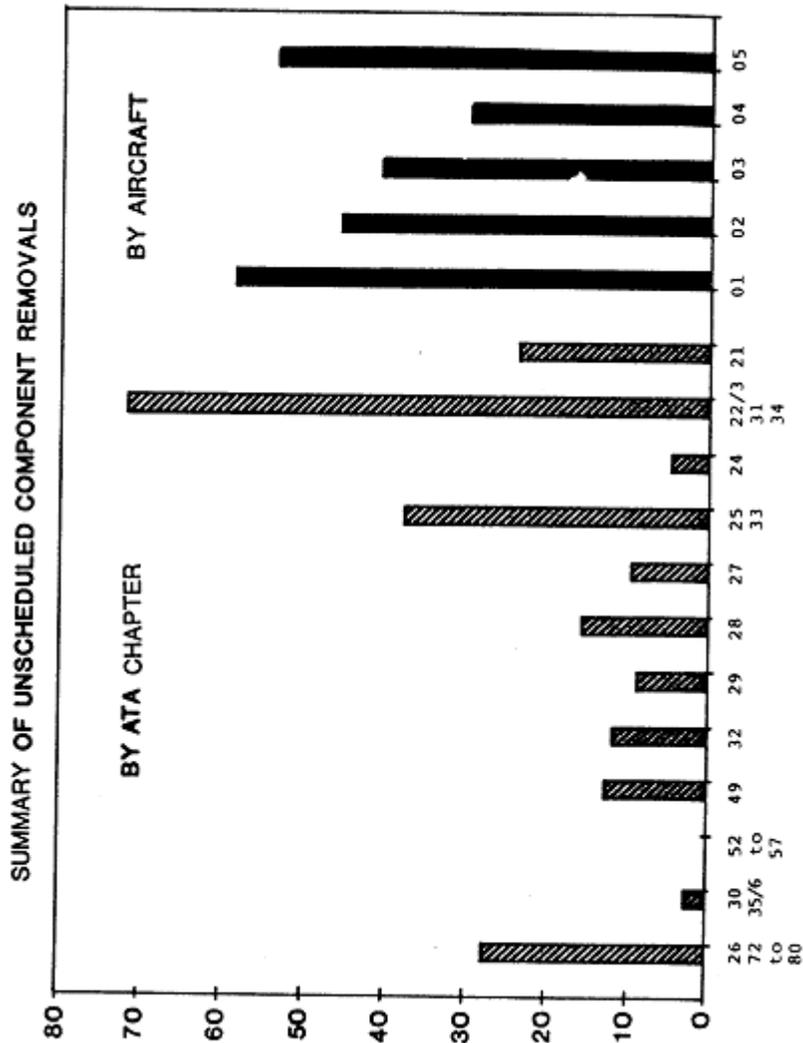
COMPONENT CONDITION REPORT				
REMOVAL DATE DAY-MONTH-YEAR	A/C TAIL NO.	A/C TOTAL HOURS	PART POSITION ON A/C	PART SERIAL NO.
ATA NUMBER	PART NUMBER		HRS SINCE OVERHAUL/NEW	
PART NAME			FAULT VERIFIED	YES NO
REASON FOR REMOVAL:				
DEFECTS FOUND AND CAUSES:				
CORRECTIVE ACTIONS:				
PARTS REPLACED:				
SHOP FINDINGS ON WEAR CONDITION OR DETERIORATION VS OVERHAUL:				
COMMENTS:				
SHOP	DATE	ORIGINATOR		

Example 8 -Component removals by ATA chapter and by individual aircraft

The type of display shown in fig. 8 illustrates the relative numbers of components removed from each system, and also shows the distribution of component removals among the various aircraft in the fleet.

While lacking the detail needed to identify specific problem areas, it has the advantage of clearly showing the troublesome systems, and of identifying any aircraft with reliability markedly different from the fleet norm. When combined with similar displays of reported defects and confirmed failures, it can often alert operators to subtle system problems.

Figure 8



Example 9 -Recalculation of alert levels

Sometimes, after a period of operation, it becomes apparent that improvements in system reliability have rendered the existing alert levels obsolete. With a good graphic display

system, such a situation will be obvious to the naked eye. In these circumstances it is normal to recalculate the alert level, based on current performance, and to display the change as shown in figures 9a and 9b.

Appendix B

Figure 9a

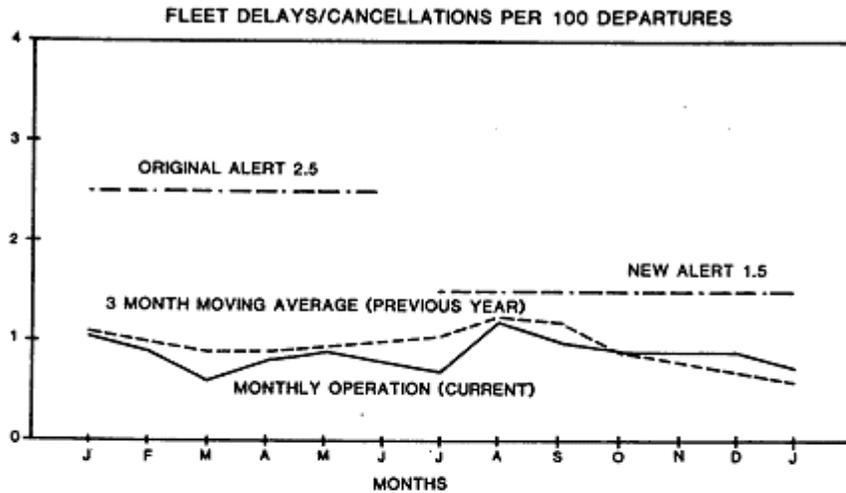
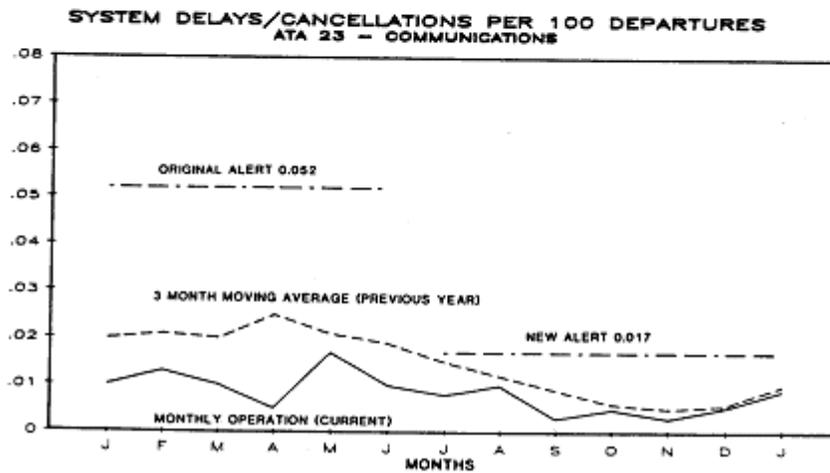


Figure 9b



Example 10 -Component replacement analysis (industry)

The display shown in figure 10 is an example of a computerized printout, provided as part of a multi-participant reliability program. The example shown is just one of a number of different displays used by this type of program, which is intended to supply planning, cost analysis and other management services in addition to reliability monitoring, to operators who do not have the resources to handle all of these functions "in house".

These programs may be "real time, on line", where a computer terminal is installed in the operator's facility, with access to a main computer under the control of the supplier, or alternatively may be "batch" type programs where the operator provides input by mail and receives printouts on a regular basis, usually monthly.

The particular printout shown provides data based on all aircraft of the type which are participating in the scheme, thus enabling each participant to compare his performance with the fleet norm.

Appendix B

Figure 10

COMPS FORM 50 COMPONENT REPLACEMENT ANALYSIS - INDUSTRY

PERIOD COVERED 01-01-68 TO 12-31-68

NUMBER AIRCRAFT REPORTING THIS PRD 114 PREV PRD 109 TOTAL HOURS FLOWN THIS PRD 71602 PREV PRD 68432

TOTAL LANDINGS THIS PRD 81206 PREV PRD 77491 AVER DAILY UTILIZATION THIS PRD 1.72 PREV PRD 1.72

AIRCRAFT TOTAL TIME BARGE SIZE 2742 LOW 328 AVER 2105 TOTAL LANDINGS HIGH 3056 LOW 401 AVER 2445

ITEM	DESCRIPTION	MFR	PART NUMBER	AGENT	TWO MAX	TWO MIN	SCHED	UNSCR	AVER	TOT	UNIT	RATE	PREV	DATE
211302	VALVE SHUTOFF BLEED AIR LH	49286	21482-2B	29868	1200H	1000H	82	11	564H	71602H	0.153	0.216		
232101	TRANSCVR VHF	01785	LTD-62A	78901	OC	OC	123	11K	2716H	0.540	0.987			
24271	INVERTER 1000VA	62045	7FD-178-200	50505	1800H	1500H	61	37	868H	143204H	0.259	0.174		
261702	ELEMENT FIRE DETECTOR 6 FOOT	85369	501-10-6		OC	OC	22	1409H	143204H	0.154	0.007			
275107	TRANSMTR FLAP POSITION	10216	1919XY	83401	OC	2400H	13	9	1233H	71602H	0.126	0.259		
282703	HEATER FUEL	08427	90-80-HB-705	08427	2000H	1600H	26	45	907H	143204H	0.314	0.210		
291301	PUMP HYDRAULIC MAIN SYST	25750	HPI-V5D	18612	1500H	1200H	63	92	535H	143204H	0.641	0.533		
324715	BRAKE MAIN LANDING GEAR	59246	323689-106	18612	250L	200L	264	50	103L	62108L	0.806	0.685		
733101	TRANSMTR FUEL FLOW	29223	3AL-52-FRD1	65243	500H	400H	71	13	292H	43046H	0.310	0.000		
733501	INDICATR FUEL FLOWMETER	29223	3CL-111-CWT3	65243	OC	1000H	13	104	1250H	143204H	0.725	0.707		
772501	INDICATR EGT	95831	28132A	61084	OC	DC	152	94H	143204H	1.061	1.582			

Appendix B

Example 11 -Review of service bulletins

Changes in the manufacturers recommendations must be evaluated to assess their applicability to the operator's fleet. Such changes often take the form of service bulletins, and a system to evaluate these should be included in every reliability program. The system can take many forms, from a subjective review by the Director of Maintenance, who indicates his decision in the margin of the bulletin (in the case of a small operator), to a full analysis, using MSG-2 or MSG-3 as appropriate, by the reliability control committee, acting as an "internal MRB" (in the case of a large air carrier).

An example of another method is shown opposite, in figure 11. With this procedure, each element of the technical organization carries out its own assessment of the safety, operational and economic aspects of the bulletin, and makes a recommendation. The senior executive responsible for maintenance (usually the vice president, maintenance and engineering) then makes the final decision.

In the example shown, the recommendations of the various technical departments are entered on the back of the form.

Appendix B

Figure 11

SERVICE BULLETIN EVALUATION			S.B.
TITLE:			
DESCRIPTION:		REFERENCES:	
EFFECTIVITY: (AIRCRAFT, ENGINE, COMPONENT) (Use Fleet No., Part No., and/or Serial No.)			
NUMBER OF ENGINES/COMPONENTS AFFECTED: _____			
PLACE OF ACCOMPLISHMENT <input type="checkbox"/> In House <input type="checkbox"/> Outside Source _____		PRIORITY OF ACCOMPLISHMENT: <input type="checkbox"/> Phase Check <input type="checkbox"/> HMV <input type="checkbox"/> Shop Visit <input type="checkbox"/> Annual Check <input type="checkbox"/> Attrition <input type="checkbox"/> _____	
SPECIAL TOOLS: <input type="checkbox"/> In Stock (Specify P/N) <input type="checkbox"/> Loan _____ <input type="checkbox"/> Buy _____		SPARE STOCK AFFECTED: <input type="checkbox"/> Yes (Specify Details) <input type="checkbox"/> No	
WEIGHT AND BALANCE: WEIGHT(LB) ARM(IN) MOMENT(IN-LB) <input type="checkbox"/> No Effect or:			
MANUAL REVISIONS REQUIRED: <input type="checkbox"/> In House (Specify Details) <input type="checkbox"/> Purchase Rev. Service from Mfg. <input type="checkbox"/> Mfg. Automatic Revisions			
COST ANALYSIS:		COST/AIRCRAFT/ENG/COMP.	FLEET TOTAL
MANHOURS: _____ Manhours x \$ _____ /Hr. = \$ _____		\$ _____	
<input type="checkbox"/> Mfg.S/B <input type="checkbox"/> In House Est. <input type="checkbox"/> Actual			
Material Cost (CDM \$) = \$ _____		\$ _____	
Misc. (Tools, Outside Cost, etc.) = \$ _____		\$ _____	
TOTAL \$ _____		\$ _____	
Weight Effect: (Per A/C) _____ lbs. x .00625 x _____ Annual Flt. Hrs. x \$ _____ $\frac{\text{Fuel}}{\text{Cost}}$ <input type="checkbox"/> Increase <input type="checkbox"/> Decrease = \$ _____ Per Aircraft per Year.			
S.P.C. Improvement: (Fuel Conservation)			
NOTIFY: <input type="checkbox"/> FLIGHT OPS. <input type="checkbox"/> CABIN SERVICES <input type="checkbox"/> MTCE. CENTRAL <input type="checkbox"/> OTHER			
WARRANTY: <input type="checkbox"/> N/A Or: Claim No. _____ Claim Ref.: _____			
S.B. EVALUATION FORM ROUTING (Comments Over)		ACTION:	DATE
Orig		DATE ISSUED (Evaluation)	
		DATE RETURNED (Evaluation)	
		E.O. ISSUED:	
		S.I.O. ISSUED:	
FINAL APPROVAL: (V.P. MTCE. & ENG.)		S.B. FUTURE REVIEW:	
<input type="checkbox"/> DO <input type="checkbox"/> REJECT		<input type="checkbox"/> Not Required <input type="checkbox"/> Required At	
		S.B. EVALUATION FORM COMPLETE, APPROVED TO FILE:	

Example 12 -Global fleet summary

Some manufacturers provide regular reports on the reliability performance of the entire fleet so that individual operators can compare their performance with the norm. Some examples from such a report, in this case published by the Boeing Airplane Co., are reproduced on the following pages. Fig. 12a provides an overall summary of the experience of the reporting operators, fig. 12b shows fleet schedule reliability and fleet utilization, and the histograms in fig. 12c provide a comparison of the individual operators schedule reliability, severity index and utilization with those of the rest of the fleet.

"Severity index" is a means of weighting the severity of schedule interruptions according to their effect on operations, in this case using the scale shown below.

	Severity index	
<u>Type</u>	<u>Time (minutes)</u>	<u>Severity</u>
Delay	1 - 15	0.0
Delay	16 - 45	0.1
Delay	46 - 90	0.2
Delay	91 - 150	0.5
Delay	151 - 210	1.0
Delay	211 +	2.0
Cancellation	-	2.0
Air turnback	-	5.0
Diversion	-	5.0

Figure 12a

Figure 12a

747 AIRLINE SERVICE EXPERIENCE SUMMARY		
	COMMERCIAL REPORTING FLEET	NON-REPORTING NON-COMMERCIAL FLEET
NUMBER OF AIRCRAFT	663	44
CUMULATIVE FLIGHT HOURS	17,894,899	181,808
CUMULATIVE LANDINGS	4,546,862	84,879
UTILIZATION (THIRD QUARTER)	10.74 HOURS	
UTILIZATION (LAST 12 MONTHS)	9.80 HOURS	
SCHEDULE RELIABILITY (THIRD QUARTER)	97.36 PERCENT	
SCHEDULE RELIABILITY (LAST 12 MONTHS)	97.48 PERCENT	
<hr/>		
HIGH TIME AIRCRAFT - FLIGHT HOURS	PAA N740PA	63,272
- LANDINGS	JAL JA8112	23,180

Figure 12b

Appendix B

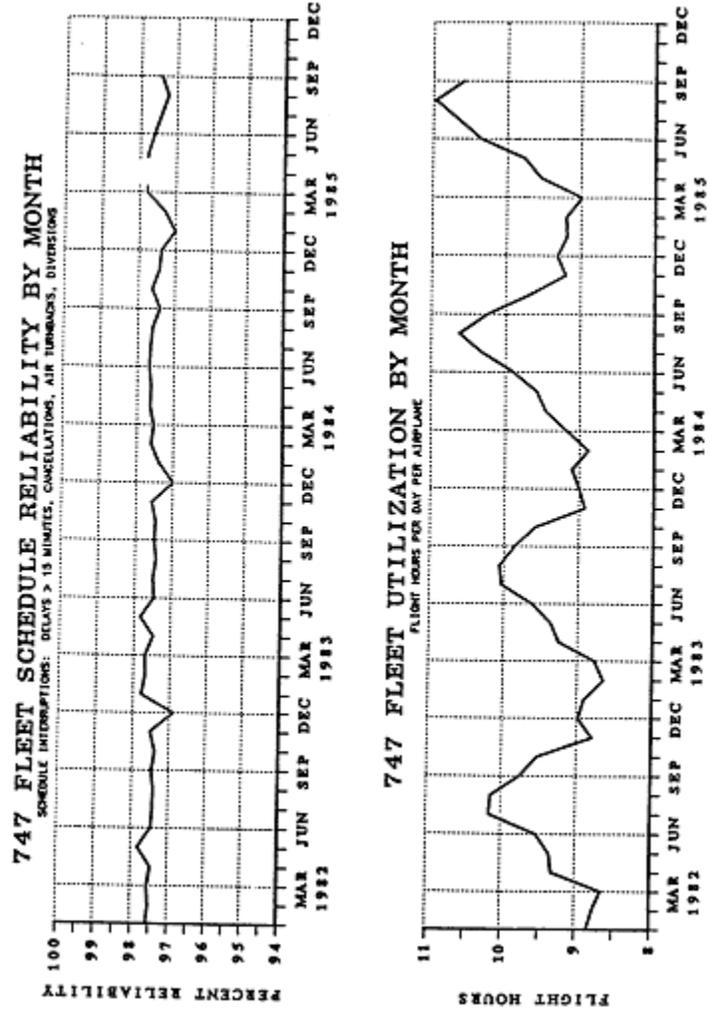


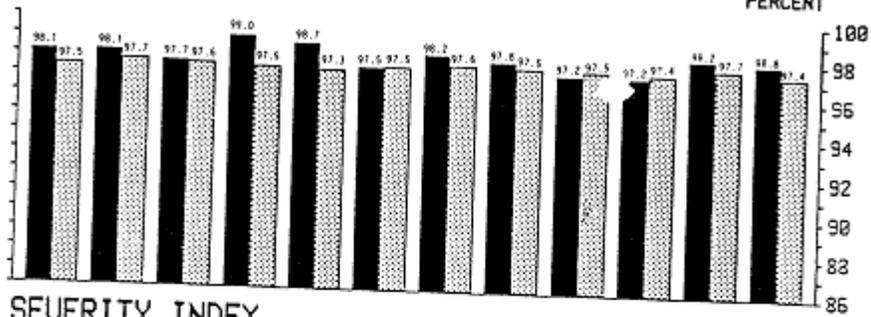
Figure 12c

747 SERVICE EXPERIENCE

CUSTOMER AIRLINE
 GLOBAL FLEET

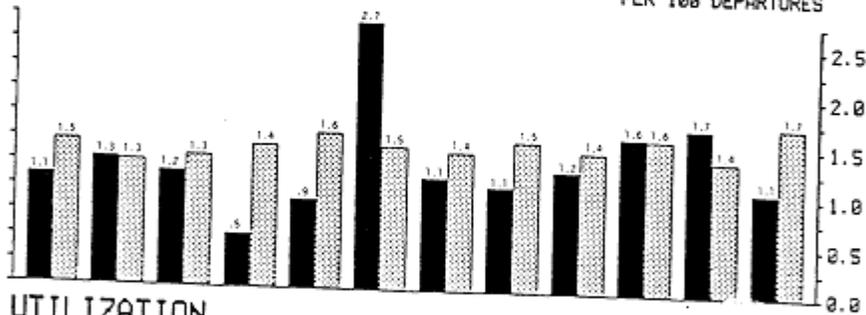
SCHEDULE RELIABILITY

PERCENT



SEVERITY INDEX

PER 100 DEPARTURES



UTILIZATION

HOURS PER DAY PER AIRCRAFT

